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NORTH ATLANTIC MILITARY COMMITTEE

COMITE MILITAIRE DE L'ATLANTIQUE NORD

Standing Group

Groupe Permanent

REGRADED NATO UNCLASSIFIED

Per Authority IMSM-431-99

SGM-386-65

By JACO(MC) Date 22-2-00

13 October 1965

- MEMORANDUM FOR:
- The Belgian Military Representative
  - The Canadian Military Representative
  - The Danish Military Representative
  - The French Military Representative
  - The German Military Representative
  - The Greek Military Representative
  - The Italian Military Representative
  - The Luxembourg Military Representative
  - The Netherlands Military Representative
  - The Norwegian Military Representative
  - The Portuguese Military Representative
  - The Turkish Military Representative
  - The United Kingdom Military Representative
  - The United States Military Representative

SUBJECT: Internationalization of the Standing Group Intelligence Committee

Reference: a. MC 2/2(Final), 27 Feb 64  
b. MC 98(Final), 24 Aug 64 62-350.09

A report on Internationalization of the Standing Group Intelligence Committee is attached as Enclosure 1 hereto for your consideration. Your formal comments on this matter are requested by 30 November 1965.

FOR THE STANDING GROUP:

*Ferber*

ERNST FERBER  
Major General, German Army  
Director

IMS Control N° 0546

1 ENCLOSURE:  
Report on Internationalization of the SGIC

DISTRIBUTION: A1-8 E3 F

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This document consists of five pages.

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*334/SG/TC/320*

*Sec. 1*

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ENCLOSURE 1

REPORT ON INTERNATIONALIZATION OF THE  
STANDING GROUP INTELLIGENCE COMMITTEE

References: a. MC 2/2(FINAL), 27Feb64  
b. MC 98(FINAL), 24Aug62

1. BACKGROUND

2 1. In its report on the internationalization of the Planning  
3 Staff of the Standing Group (reference a) which was approved by  
4 the Military Committee on 27 February 1964, the Standing Group  
5 stated "the Standing Group Intelligence Committee (SGIC) will  
6 for the time being retain its present role, functions and organ-  
7 ization but will be responsible to the Standing Group through  
8 the Director. Standing Group intelligence estimates will con-  
9 tinue to be prepared as agreed in reference b for one more annual  
10 cycle. A decision will then be taken as to whether it is possible  
11 to include the SGIC within the International Planning Staff. In  
12 the meantime two planners from non-Standing Group nations will  
13 be added to the Intelligence Committee. Planners of other indi-  
14 vidual nations will be co-opted to take part in the work of the  
15 SGIC when the interests of their nations are involved." The one  
16 more annual cycle referred to has now been completed.

17 2. The precise duties of the non-Standing Group planners have  
18 not been defined nor has administrative support been provided them.  
19 As a consequence, their contributions have been found, in practice,  
20 to be limited.

21 3. Certain non-Standing Group nations have requested more  
22 active and effective participation in the preparation of  
23 intelligence estimates.

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1 THE PROBLEM

2 4. There are thus three separate but closely inter-related  
3 problems:

4 a. To determine "whether it is now possible to  
5 include the SGIC within the International Planning Staff."

6 b. To clarify the position of the non-Standing Group  
7 planners in relation to the SGIC and to improve the degree of  
8 their participation in the SGIC.

9 c. To provide, if possible, for greater active par-  
10 ticipation by the non-Standing Group nations in the prepara-  
11 tion of intelligence estimates.

12 FACTORS AFFECTING THE PROBLEM

13 5. Staff Organization

14 a. The SGIC is a multinational committee consisting of  
15 three officers, one from each Standing Group nation. Since  
16 the implementation of MC 2/2 two non-Standing Group planners  
17 have been added to the SGIC -- one from Germany and one  
18 from Turkey. The German and the Turkish planners would be  
19 more effective if they had offices in the Pentagon and were  
20 provided administrative support.

21 b. The Standing Group Intelligence Committee is  
22 currently organized and tasked to coordinate the prepara-  
23 tion of intelligence estimates. This is not an operational  
24 intelligence staff and its principal function is to obtain  
25 estimates submitted by the various nations and compile  
26 these national inputs into Standing Group documents which  
27 are approved by Standing Group nations. The three Standing  
28 Group members of the Intelligence Committee are not suffic-  
29 ient to perform these functions efficiently and other  
30 staff assistance is essential. It is believed possible  
31 to provide the required administrative assistance plus  
32 additional staff officers for this Committee.

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1           6. One solution for improvement in effectiveness of the SGIC  
2 would be to include the SGIC within the International Planning  
3 Staff with complete integration within that staff. The estimates  
4 produced would become M.C. documents rather than S.G. documents.  
5 This would require revisions in M.C. 2/2 and M.C. 98. It is  
6 believed that it would be impossible to obtain a unanimous  
7 agreement to revise these two documents and therefore fruitless  
8 to pursue this course at the present time.

9           7. The Standing Group will implement the provisions of  
10 reference a by means of the following:

11           a. Organize the Standing Group Intelligence Committee  
12 of the three Standing Group members plus two or more  
13 international planners from non-Standing Group nations,  
14 together with international administrative support under  
15 a Chairman reporting exclusively through the Director of  
16 the International Planning Staff.

17           b. Issue orders and instructions to the Standing Group  
18 Intelligence Committee through the Director in the same  
19 manner as is done for other Divisions of the International  
20 Planning Staff.

21           c. Make the Director of the International Planning  
22 Staff responsible for the provision of the international  
23 planners, clerical assistance and administrative support  
24 from the International Planning Staff.

25           d. Direct that the Chairmanship of the SGIC should  
26 rotate between the French, United Kingdom and United  
27 States representatives on a semi-annual basis.

28           8. In addition the Standing Group intends to promulgate a  
29 Memorandum of Understanding for preparation of estimates which will

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1 provide inter alia that divergent views expressed by members of  
2 NATO nations will be recorded as appendices to intelligence  
3 estimates at times of publication of these estimates instead of  
4 at a later date.

5 9. By taking such actions, non-Standing Group nations will be  
6 enabled to participate more fully within the Standing Group Intelli-  
7 gence Committee. No changes in currently approved M.C. documents  
8 are required by these actions.

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Enclosure 1

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