

CONFIDENTIAL

S.C.S.20

30th November, 1951

OCTOBRE

TEMPORARY CONCIL COMMITTEE

SCREENING AND COSTING STAFF

SCREENING AND COSTING STAFF SUBMISSIONS

TO EXECUTIVE BUREAU

PROBLEM

1. To determine the phasing of the work of the various SCS teams and to decide upon the dates for completion of that work.

FACTS BEARING ON THE PROBLEM

2. The Council Resolution (C/7-D/19) directs the TCC to complete its analysis and report its findings to the Council by 1 December, 1951
3. The terms of reference of the SCS (TCC-1(51)4) do not specify a date for the SCS to render a report to the TCC. However, in the TCC plan of work (TCC-D(51)2 Final) it is clear that the work of SCS falls in the first phase of TCC operations "which should be completed in about a month". This document was published on 12 October.
4. The Executive Bureau plans to complete the review of country replies to questionnaires by 16 November. It may be assumed that the Executive Bureau will not be prepared to consider the SCS report until after that date.

PRELIMINARY REPORTS

5. The SCS teams have completed their work on the costing and listing of equipment for the German Forces as required by the letter from the Chairman of the TCC.
6. The Costing Team has been directed to prepare a first rough estimate of the overall costing for consideration of the Executive Bureau on 5 November. This costing report will be ready for consideration of the SCS Directorate on 3 November.
7. The SCS Executive Group is charged with providing for the approval of the Directorate that information requested of the SCS in the letter from the Executive Bureau of 24 October (D.18). Therefore this job must be completed prior to 16 November. The first report, due 2 November, will consist of the summary tables of forces availabilities and capabilities, and general questions and topics recommended for discussion which apply generally to all NATO countries, together with specific questions and topics for discussion applying to the Netherlands, which is scheduled for review on 5 November. Topics and questions for discussion applying to other countries will be

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submitted phased in accordance with the schedule of country reviews.

DISCUSSION

8. Disregarding the preliminary reports required of the SCS, it is apparent that final type recommendations must be submitted to the Executive Bureau not later than Monday, 20 November.
9. The work of the other three SCS Teams is dependent upon the phasing and recommendations of the Force Analysis Team. Accordingly, before the reports of the Logistics and Budget Teams can be finalized, and before the overall costing can be finally refined, the Directorate must approve the conclusions and recommendations of the Force Analysis Team. Similarly, before the final costing can be completed the Directorate must approve the conclusions and recommendations of the Logistics Team and the Budget Team refinements thereof. It would appear appropriate to consider the recommendations of the Logistics and Budget Teams simultaneously.
10. Once the Directorate has approved the phasing and recommendations of the Force Analysis, Logistics and Budget Teams and made appropriate adjustments in the final costing, the Directorate should consider all of these recommendations and conclusions together for final collation and screening before submission to the Executive Bureau. It is considered that two days should be allowed by the Directorate for this job.
11. Although the work of the four teams will be progressing simultaneously, final adjustments in each instance must be based upon the decisions of the Directorate. However, at any time that teams arrive at final-type recommendations, they should be submitted for Directorate approval.
12. At least one working day should be allowed each team for making the adjustments based upon the Directorate's decisions.

CONCLUSIONS

13. Assuming that the final SCS recommendations are ready for consideration by the Executive Bureau on the morning of 20 November and backing up from that date, a schedule appears as follows:-
 - (a) Collation of team recommendations and determination of final recommendations by Directorate - 19 November.
 - (b) Consideration of final costing refinement by Directorate - 17 November.
 - (c) Consideration of Logistics and Budget Teams recommendations by Directorate - 15 November.
 - (d) Consideration of Force Analysis recommendations by Directorate - 13 November.

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14. In order that the simultaneous work of the four teams will be completely coordinated, and since final refinements of teams recommendations based upon Directorate decisions must be completed in a minimum of time, the closest liaison must be maintained between the four teams.

RECOMMENDATIONS

15. (a) That the Directorate approve the phasing of submission of reports by teams as indicated in Paragraph 13 above.
- (b) That the Directorate approve the dates for submission of final reports by the teams as indicated in Paragraph 13 above, subject to agreement by the Executive Bureau of the date of submission of the final SCS report.
- (c) That team captains be directed to take the necessary measures to insure positive and maximum coordination between teams.