

CONSEIL DE L'ATLANTIQUE NORD  
NORTH ATLANTIC COUNCIL

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CENTRAL EUROPE PIPELINE POLICY COMMITTEE

FUNDING OF CAPITAL COSTS OF HEADQUARTERS  
OF PIPELINE DIVISIONS

Note by the Secretary

The attached note by the Secretary of the Central Europe Pipeline Office on the funding of capital costs of construction of headquarters of pipeline divisions will come up for consideration under item VI at the meeting arranged for 1st August, 1958.

(Signed) A. PHOCAS  
Secretary

Palais de Chaillot,  
Paris, XVIIe.

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HEADQUARTERS ALLIED FORCES CENTRAL EUROPE  
CENTRAL EUROPE PIPELINE OFFICE

6100 JLA CEPO 23/10

18 July 1958

To: The Chairman,  
Central Europe Pipeline Policy Committee

Subject: Funding of the capital cost of Headquarters of Pipeline  
Divisions

Note by the Secretary

- References:
- (a) 6100 CEPO 61/1 of 25 February 1958 paragraphs 24 to 26.
  - (b) 6100 CEPO 61/6 of 8 April 1958 paragraphs 23 to 25.
  - (c) 6100 CEPO 61/15 of 15 May 1958 paragraphs 14 to 16.
  - (d) 6100 61/22 of 3 June 1958 paragraphs 10 to 12.
  - (e) 6100 CEPO 61/22 of 10 July 1958 paragraphs 8 to 10.

As requested I have prepared this note as background for your Committee's discussion of the above subject on 1 August 1958.

2. At their meetings on 18 February, 1 April, 6 May, 29 May and 3 July 1958 (see references (a) to (e) above) CEPO has discussed this matter from the aspects of :

- (a) Construction Criteria;
- (b) Funding;
- (c) Staffing.

3. As regards Construction Criteria CEPO decided at reference (e) to set up a Working Group to examine and revise the criteria previously prepared by the Secretariat. This Working Group met on 17 July 1958 and the revised criteria which it has drawn up will be presented to CEPO at their next meeting on 29 July 1958. When these criteria have been approved by CEPO I will forward you a copy as soon as possible.

4. The report of the Working Group will also contain a recommended procedure, whereby the capital cost of providing these headquarters may be funded, should your committee approve in principle that this cost shall be funded by the eight Nations of Central Europe rather than out of Infrastructure funds. The latter alternative in CEPO's view will result in an unacceptable delay, since these headquarters are urgently required to operate the system.

The procedure envisaged is in effect an adaptation of the Infrastructure procedure to enable the construction of these headquarters to be handled on a regional basis. The suggested procedure is given at Annex A.

5. As regards staffing, at their meeting on 3 July 1958 CEPO received a report from the General Manager CEOA regarding the discussions on this subject, which took place at his Divisional Managers' Conference on 1 July 1958. This report is given in detail at paragraph 10 a. of reference (e). In brief, the above mentioned conference resulted in agreement on the functions to be carried out within divisions, but revealed the great divergence in the size and type of divisions (military or civilian) which Nations have set up to carry out these functions. Although appreciative of the difficulties involved CEPO invited the General Manager to continue his efforts to draw up a basic organisation for the staffing of divisions (including headquarters). Once a basic organization has been established Nations can then be called upon to justify both to CEPO and your committee any departure from this organization in the light of the tasks to be performed and any other local factors.

6. It is requested that your Committee:

- (a) Decide, if possible on 1 August, 1958, how the capital cost of constructing these headquarters shall be funded.
- (b) Discuss the revised Construction Criteria, when approved by CEPO, with a view to agreeing that nations shall use them in preparing their projects.
- (c) Discuss the suggested procedure at Annex A, with a view to accepting or amending it.
- (d) Join with CEPO in inviting the General Manager to draw up a basic organization for the staffing of divisions as soon as possible.

(Signed) P.H. MACMILLAN  
Lt.Col. UK Army  
Secretary CEPO

6100 JLA CEPO 23/10  
of 18 July 1958

SUGGESTED PROCEDURE FOR PROGRAMMING  
CONSTRUCTION PROJECTS FOR HEADQUARTERS OF  
PIPELINE DIVISIONS

1. In order to obtain the necessary funds for the construction or purchase of facilities to accommodate the Headquarters of Pipeline Divisions, host Nations should prepare and submit simultaneously to the Central Europe Pipeline Office plans and detailed cost estimates. Except for the number of copies required, layout plans and cost estimates should be prepared in the same manner and detail as those prepared and submitted by Nations as Infrastructure projects (C Estimates) for construction of the Central Europe Pipeline System.

2. Layout Plans. The layout plans should include but are not limited to the following:

- (a) Be prepared on a large scale topographical map.
- (b) Exact location of headquarters.
- (c) Significant terrain features.
- (d) Distance from potential atomic target, as listed in the Construction Criteria, or any other vulnerable points.
- (e) Camouflage possibilities.
- (f) Distance to nearest PTT tie-in communication point.

3. Detailed Cost Estimates. Design and cost estimates of the headquarters should in general follow the construction criteria. Any deviations should be accompanied by adequate justification. In view of the urgent requirement for early approval of these facilities, every effort should be made to ensure that projects are prepared in sufficient detail, to include adequate justification where construction criteria are satisfactorily followed, so both CEPO and CEPPC can process them with a minimum of delay.

4. Number of copies required

4. "The following number of copies are required for programming the projects:

- (a) Projects themselves:
  - 6 copies English
  - 6 copies French
- (b) Plans, maps and diagrams:
  - 20 copies of each

"It will be much appreciated if projects can be submitted in both languages. However, if translation facilities do not permit this, projects will be acceptable in English or French.

5. "On receipt of the projects, the CEPO Secretariat will convene a Working Group consisting of the Secretariat and the CEOA. This Working Group will produce a short report and summary cost estimate, which will be presented to CEPO and the CEPPC.

"The Secretariat will also forward 2 English and 1 French copy of the original project, or 3 copies if in only one language (plus 10 copies of the maps, plans or diagrams) to the Secretary CEPPC."

6. ~~If considered necessary,~~ <sup>A</sup> CEOA representative will visit *invariably* the site selected prior to the projects being review by CEPO. The Operating Agency should also review the project and submit its recommendations in writing to CEPO, prior to the projects being considered by that office, covering both technical operation and construction (financial) aspects. CEPO, with the assistance of AFCENT and CEOA, will then review the layout plans and cost estimates, placing particular emphasis on military and operational acceptability.

7. After CEPO has approved the layout plan and detailed cost estimate, the project, along with the recommendation of CEOA and the views of CEPO, will be forwarded to the CEPPC, who will then, after approval, authorise the host Nation to use funds for construction or purchase of the pipeline division headquarters.